

Minutes of the meeting of the Quality and Patient Safety Committee of the Board of Directors of the Cook County Health and Hospitals System held Tuesday, February 21, 2012 at the hour of 12:00 P.M. at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Ansell called the meeting to order at approximately 12:05 P.M.; however, a quorum was not present. The Committee continued to receive information until approximately 12:15 P.M.; at this time, a quorum was reached and the Committee began to consider the items presented.

Present: Chairman David Ansell, MD, MPH and Directors Hon. Jerry Butler and Luis Muñoz, MD, MPH
(3)

Mary Driscoll and Patricia Merryweather (Non-Director Members)

Absent: None (0)

Additional attendees and/or presenters were:

Barbara Farrell – System Director of Quality and Patient Safety
Claudia Fegan, MD – John H. Stroger, Jr. Hospital of Cook County
David Goldberg, MD – John H. Stroger, Jr. Hospital of Cook County
Avery Hart, MD – Cermak Health Services of Cook County

Terry Mason, MD – System Chief Medical Officer
Ram Raju, MD, MBA, FACS, FACHE – Chief Executive Officer
Tanda Russell – System Interim Chief Nursing Officer
Deborah Santana – Secretary to the Board
Pierre Wakim, MD – Provident Hospital of Cook County

II. Public Speakers

Chairman Ansell asked the Secretary to call upon the registered speakers.

The Secretary responded that there were none.

III. Report from System Chief Medical Officer (Attachment #1)

A. Update on transition activities for Oak Forest Health Center

Dr. Terry Mason, System Chief Medical Officer, provided an update on the transformation activities for Oak Forest Health Center. He presented and reviewed data on patient volume (included in Attachment #1).

Dr. Mason stated that Immediate Care will be moving from Building H to the E Building; the plan is to move at midnight on February 25th. Additionally, the administrative transition of Oak Forest Health Center to the Ambulatory and Community Health Network (ACHN) will soon occur. A twenty-four hour service for Immediate Care will be maintained, as has been indicated in the past.

III. Report from System Chief Medical Officer (continued)

National Patient Safety Awareness Week

Dr. Claudia Fegan, Chief Medical Officer of John H. Stroger, Jr. Hospital of Cook County, stated that the first week in March is National Patient Safety Awareness Week. She stated that the intent is to have the National Patient Safety Awareness goals and signage placed throughout the institution; badges that providers can wear as a reminder of the goals are also planned to be purchased and distributed.

IV. Report from System Interim Chief Nursing Officer

Tanda Russell, System Interim Chief Nursing Officer, provided an update on nurse staffing. As reported at the Committee Meeting in January, she indicated that there were a significant number of retirements in the month of December that impacted the nursing units; twenty-four to twenty-eight beds in the Med-Surg units were closed in order to provide safe staffing levels.

In response to this issue, Ms. Russell stated that an orientation program was provided for agency personnel; additionally, other nurses in the System have been screened to see if they could meet some of the standards needed, to ensure proper training and compliance with regulations. With the increased staffing personnel and some overtime volunteers, fourteen of the twenty-eight beds have been opened. With regard to recruiting efforts, recruitment for six of the categories of positions (total of eighty-five positions available) has been posted on the website. The external posting timeframe is down for the end of this week; Ms. Russell expects that there will be some screened applicants ready for interviewing fairly soon.

Chairman Ansell referenced previous Board discussions that took place during budget deliberations, regarding nurse staffing and nursing hours standards. He inquired whether a dashboard can be provided on the subject, and requested that the Committee receive further information on the subject, including benchmarks, so that progress can be tracked. Ms. Russell noted that staff is working with several local benchmarks to see where they are as compared to hours per patient day for the inpatient units. She added that management is awaiting a final budget to return from the County containing the number of positions approved; a position summary report was received last week and is currently being reviewed.

V. Report from System Director of Quality and Patient Safety

Barbara Farrell, System Director of Quality and Patient Safety, presented her report; she briefly reported that Joint Commission readiness and preparedness activities are currently ongoing. She noted that, on the subject of National Patient Safety Awareness Week, in conjunction with awareness, this needs to continue to be brought steps further. The System has begun a lot of that type of activity through the utilization of the Occurrence Reporting System; this will allow management to track and report on trends up through the Committee.

A. Quality report from Cermak Health Services of Cook County (Attachment #2)

Dr. Avery Hart, Chief Medical Officer of Cermak Health Services of Cook County, presented the Quarterly Quality Report, regarding Suicide and Self Injurious Behavior at Cook County Jail. Included in the presentation was information on the following subjects: Distinctions and Definitions; Suicide Prevention Program Improvement Initiative; Self-Injurious Behavior – Causes; Self-Injury as Instrumental Behavior; Action Steps; and various data relating to the subject.

V. Report from System Director of Quality and Patient Safety

A. Quality report from Cermak Health Services of Cook County (continued)

Patricia Merryweather inquired whether there has been an increase seen in behavioral health or mental health patients entering the jail. Dr. Hart responded that the screening techniques have been changed, because the percentage of people in an urban jail having a serious mental illness, based on national figures, is believed to be somewhere between ten and fifteen percent. He stated that the first goal is to detect those as early as possible in the jail stay; he added that this is a case finding issue. Additionally, Dr. Hart stated that he believes the secular rise in mental health is happening as 1) the State mental hospitals have been closing over the years (now facing two more probable closures under the State's new budget), and 2) resources for outpatient therapy are drying up in the community.

Chairman Ansell recognized and thanked Dr. Hart for his thirty years of service; it was noted that Dr. Hart will soon be retiring from the System. Chairman Ansell recalled his experience working with Dr. Hart; he indicated that the System has been fortunate to benefit from such a dedicated physician leader.

Dr. Raju congratulated Dr. Hart on the results related to this quality measure; he indicated that this should be submitted for nomination for a Safety Award from the National Association of Public Hospitals and Health Systems (NAPH).

VI. Recommendations, Discussion/Information Items

A. Reports from the Medical Staff Executive Committees

- i. Provident Hospital of Cook County (Attachment #3)**
- ii. John H. Stroger, Jr. Hospital of Cook County**

Dr. Pierre Wakim, President of the Executive Medical Staff of Provident Hospital of Cook County, presented a report on the following subjects: Emergency Department Virtual Bed Status Update; Dr. Quick/Left Without Treatment (LWOT) update; and Report on Task Forces – Emergency Medical Service (EMS) and Outpatient Surgery Capacity. Additionally, Dr. Wakim noted that the Bylaws Committee is working on suggested changes to the Medical Staff Bylaws; once this work is completed, the suggested changes will be brought forward.

Chairman Ansell inquired regarding Emergency Room volume at Provident Hospital. Dr. Wakim responded that it is a little bit higher than it was in the past, minus the EMS runs.

Dr. David Goldberg, President of the Executive Medical Staff of John H. Stroger, Jr. Hospital of Cook County, presented his report. He stated that the Annual Meeting was recently held and was well attended; there were reports from the Trauma Department, Infection Control and the Blood Committee.

VII. Action Items

A. Minutes of the Quality and Patient Safety Committee Meeting, January 17, 2012

Director Butler, seconded by Director Muñoz, moved to accept the Minutes of the Quality and Patient Safety Committee Meeting of January 17, 2012. THE MOTION CARRIED UNANIMOUSLY.

B. Any items listed under Sections VI, VII and VIII

VIII. Closed Session Item

A. Medical Staff Appointments/Re-appointments/Changes (Attachment #4)

Note: the Committee did not recess the regular session and convene into closed session.

Director Muñoz, seconded by Director Butler, moved to approve the Medical Staff Appointments/Re-appointments/Changes. THE MOTION CARRIED UNANIMOUSLY.

IX. Adjourn

As the agenda was exhausted, Chairman Ansell declared that the meeting was ADJOURNED.

Respectfully submitted,
Quality and Patient Safety Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
David Ansell, MD, MPH, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Quality and Patient Safety Committee Meeting
February 21, 2012

ATTACHMENT #1

Oak Forest Health Center
Cook County Health and Hospitals System

OAK FOREST HEALTH CENTER										
Plan of Services:										
•Standby ED services will be transitioned into Immediate Care Services operating on a 24/7 basis										
•Increase outpatient visits in existing service lines of cardiology, neurology, orthopedics, psychiatry, rehab medicine and primary care by over 30,000 visits per year starting September 1, 2011										
•Establish new service lines in pain management and infectious disease effective 9/1										
•Establish a new service line in urology in the first year dependent on the recruitment of a urologist										
•Increase outpatient visits in these three new service lines by 2,100 additional visits in the first year of operations (by September 2012)										
(Source: Testimony of Dr. Terry E Mason, Interim CEO - IHFSRB August 2011)										
Existing Clinical Outpatient Services	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Year to Date	Increase/Decrease	Goal
Anti Coagulation Clinic	247	162	153	239	231	202		1234		
Cardiology	149	106	94	100	92	131		672		
General Surgery	50	61	30	60	67	51		319		
GI Clinic	77	82	55	75	66	77		432		
Rehab Medicine	20	17	6	24	30	18		115		
Endocrine /DM	28	30	21	28	23	24		154		
Gynecology	67	57	79	50	69	76		398		
Nephrology	18	15	20	13	29	13		108		
Neurology	82	86	90	78	119	120		575		
Oncology	10	2	5	0	1	2		20		
Ophthalmology	262	215	265	224	245	282		1493		
Optometry	257	216	203	169	177	195		1217		
Orthopedics	124	0	0	0	0	0		124		
Musculoskeletal	49	39	58	45	57	75		323		
Podiatry	628	569	474	474	485	508		3138		
Primary Care	756	851	932	932	934	935		5340		
Psychiatry	280	227	234	234	153	289		1417		
Psychology	216	160	166	166	156	166		1030		
Pulmonary	42	38	79	79	30	48		316		
Surgery	51	69	64	64	53	44		345		
Sleep Clinic	57	46	39	39	26	53		260		
Emergency Room	0	0	0	0	0			0		
Total	3470	3048	3067	3093	3043	3309	0	19030		↑30,000
Immediate Care Center										
First Shift Midnight to 8am	427	370	333	320	299	216		1965		
Second Shift 8am-4pm	1312	1335	1255	1197	1172	1266		7537		
Third Shift 4pm-Midnight	610	557	461	449	410	483		2970		
Total	2349	2262	2049	1966	1881	1965	0	12472		
New Outpatient Services										
Denistry (Near Future)								0		
Infectious Disease		9	13	9	14	27		72		
Pain Clinic (Dec 2011)					17	21		38		
Urology (May 2012)								0		
Total		9	13	9	31	48		110		↑2,100
Existing Ancillary Outpatient Services										
OT/PT *	2201	2165	1818	1289	1272	1416		10161		
Speech/Language Pathology *	160	252	232	220	198	213		1275		
Voc Rehab**		331	202	460				993		
Audiology *	254	248	148	139	182	159		1130		
Diagnostic X-ray	1172	1003	992	920	931	907		5925		
CT Scan	451	370	359	346	350	363		2239		
Ultrasound	237	220	245	231	177	170		1280		
Nuclear Medicine	12	8	6	6	6	4		42		
Holters	8	5	7	9	9	6		44		
EKG	474	417	405	370	357	429		2452		
ECHO	44	50	34	47	40	50		265		
STRESS Test	3	8	3	6	8	0		28		
Laboratory (tests completed)	6761	3891	3615	3348	3309	3802		24726		
PFTs	32	24	10	21	20	13		120		
GI Procedures	41	33	45	43	27	29		218		
Office Based Surgical Procedures	8	5	2	3	7	5		30		
Mail Order Pharmacy (Entire CCHHS)				44872	77053	76862		198787		
Outpatient Pharmacy (scripts filled)	14037	12516	13434	13320	12750	12244		78301		

Cook County Health and Hospitals System
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ATTACHMENT #2



Suicide & Self-injurious Behavior at Cook County Jail

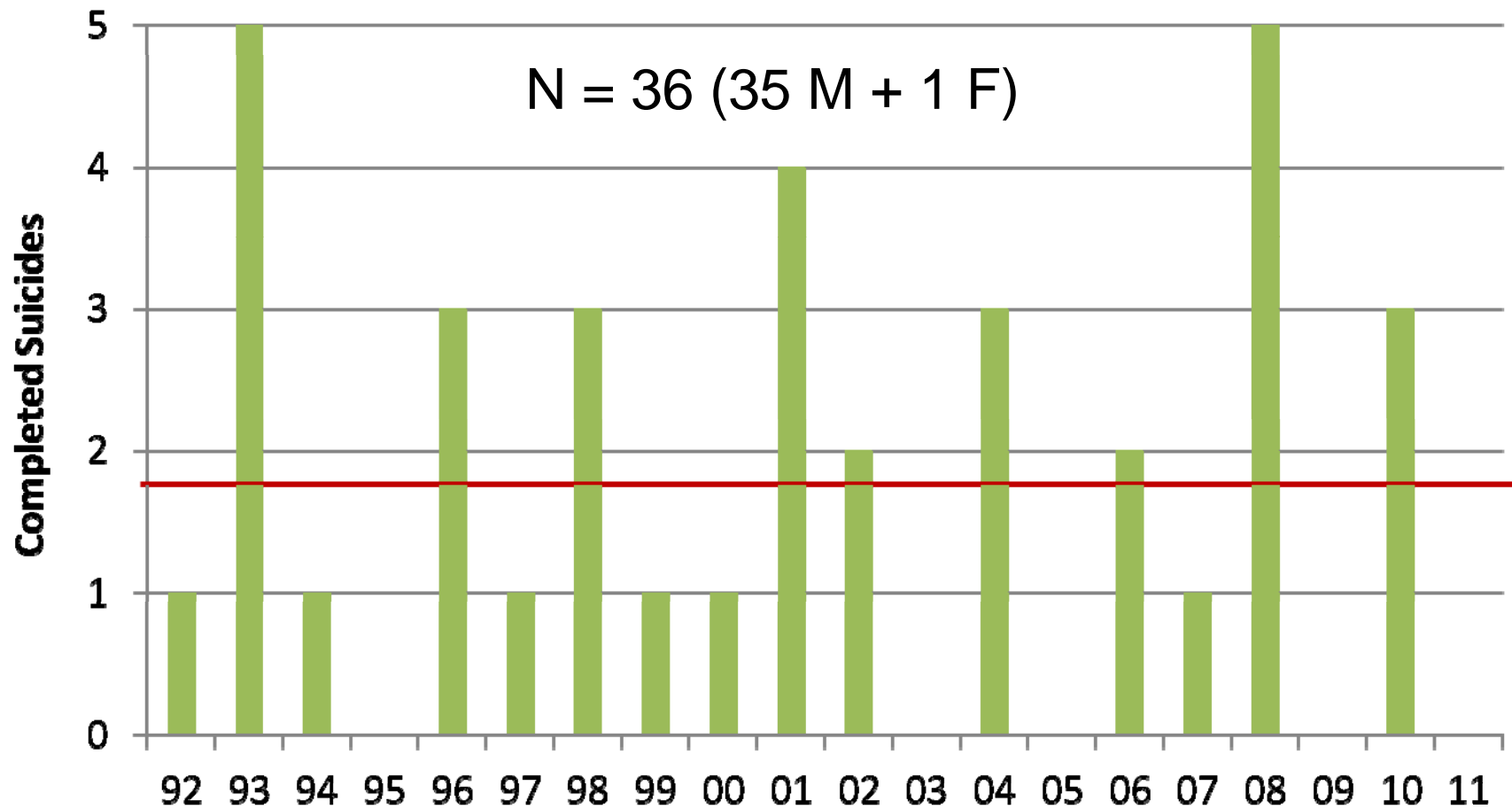
Pierre Nunez, Nneka Jones,
Terre Marshall, Avery Hart

Cermak Health Services of Cook County

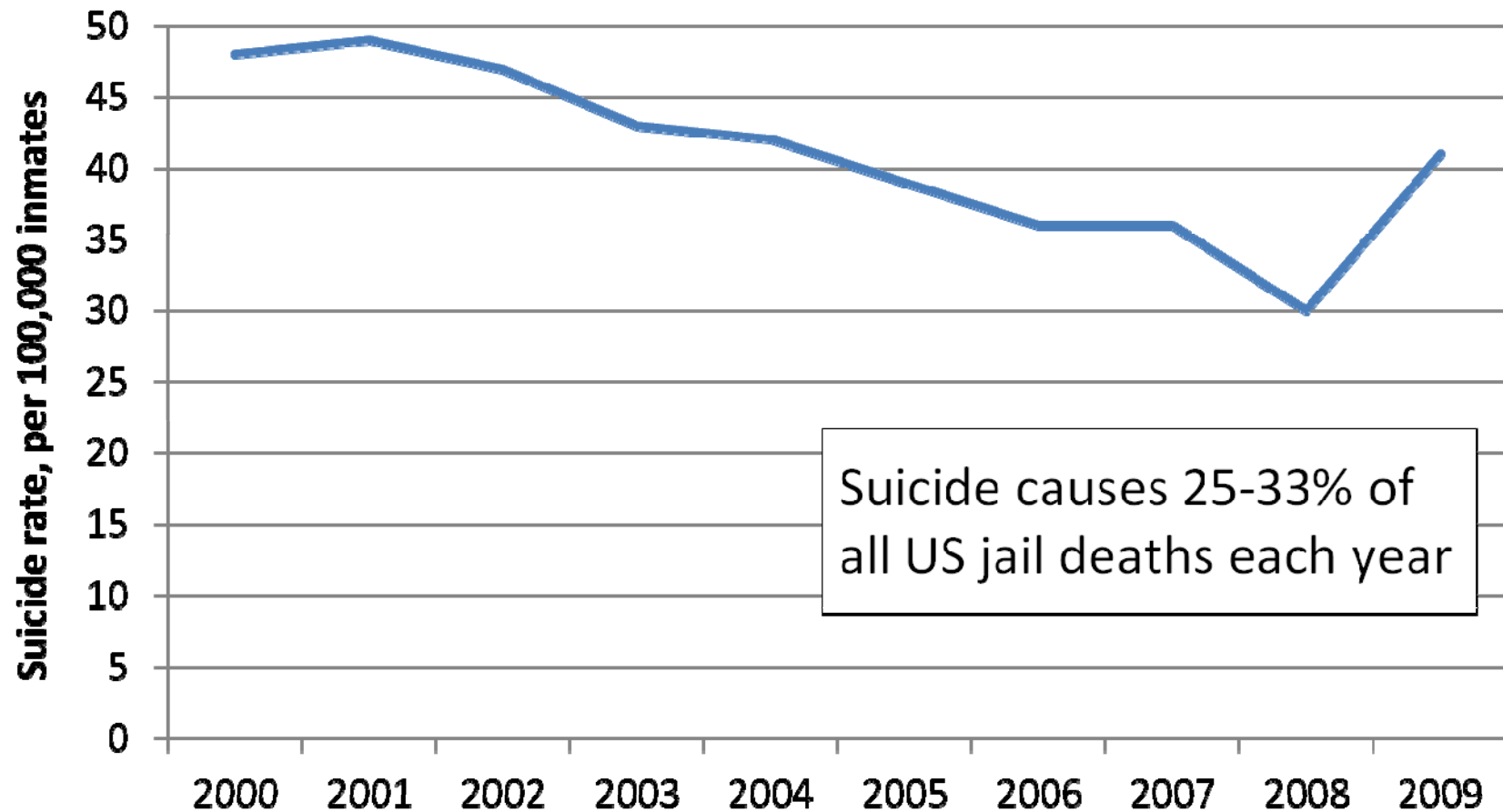
Distinctions & Definitions

- *Suicide* – intentionally causing one's own death
- *Self-injurious behavior* – an act of self-harm, with or without suicidal intent
- *Serious suicide attempt* – a self-injury that is either potentially life-threatening or that required medical treatment for serious harm

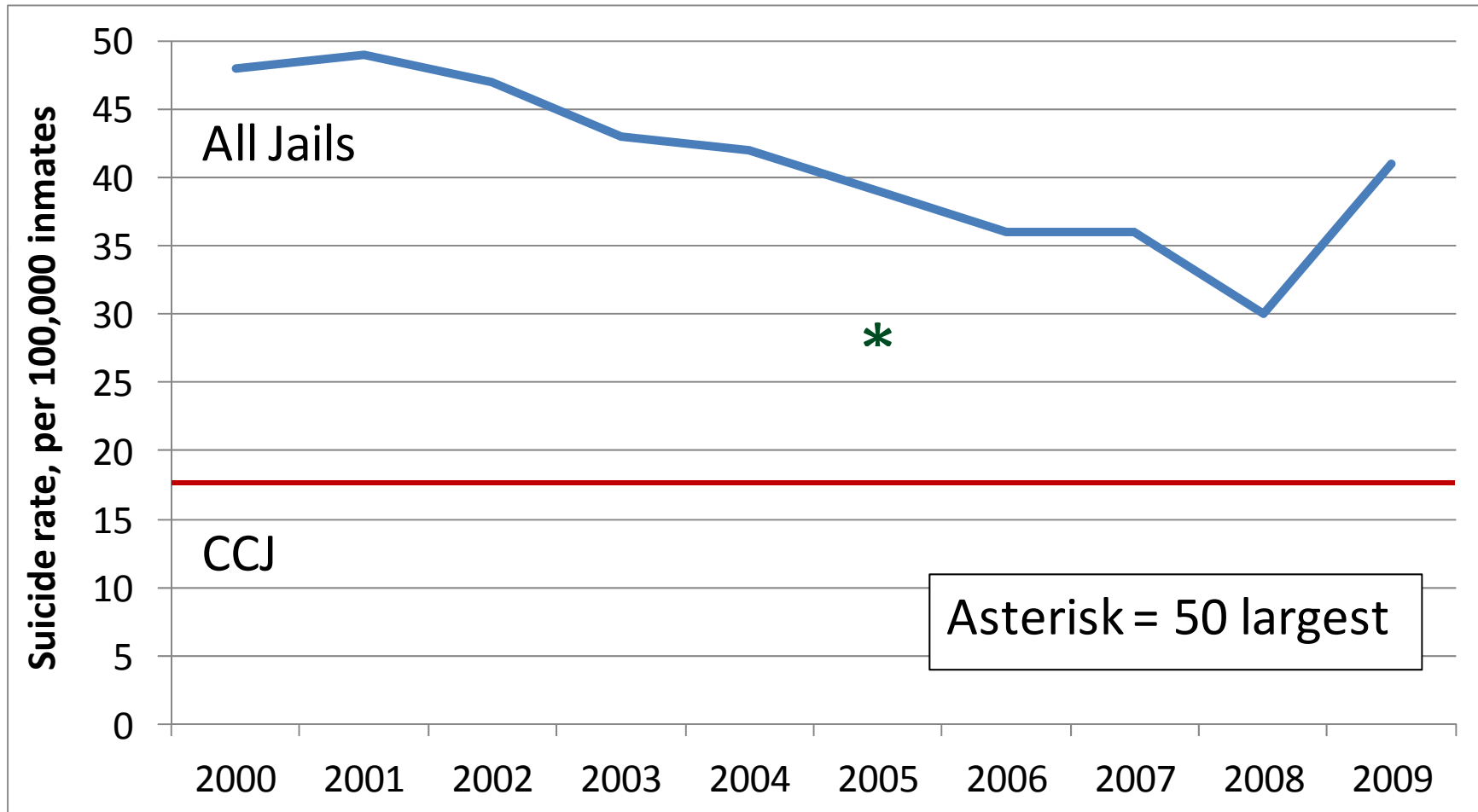
Suicide in Custody, CCJ



Suicide in Custody, All US Jails



Suicide in Jail, All US vs. CCJ



Suicide Prevention Program Improvement Initiative

- Intake Process
 - Improved screening tool
 - Licensed staff performing assessments
 - Psychiatrist on location
- Interagency Suicide Prevention Committee
- Health staff training
- Revise suicide prevention policy
- Introduce cut-down tool

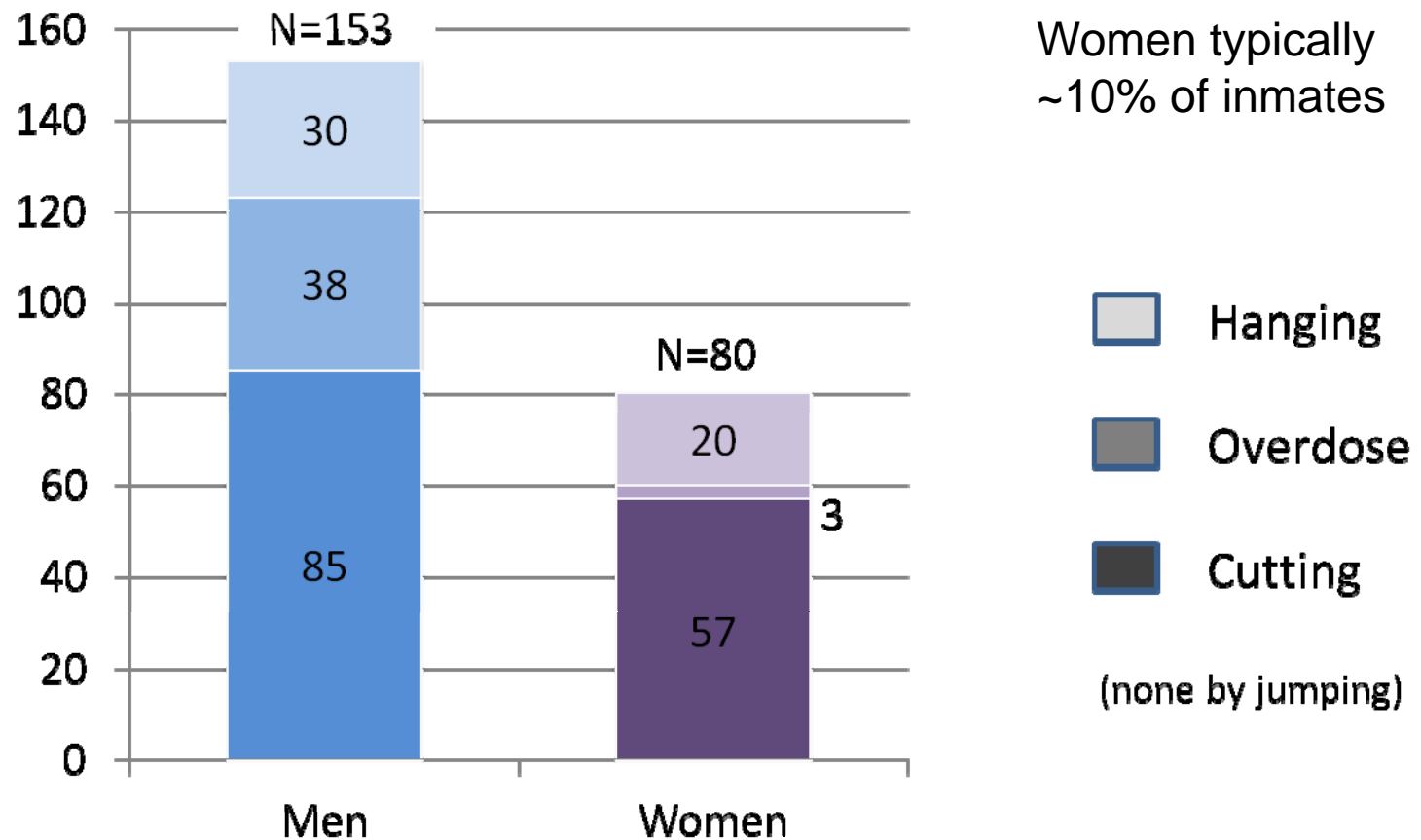
Suicide vs. Self-Harm

Incidence per 10,000 inmates

	Overall	Men	Women
Completed Suicides (36 events/20 years)	1.8/year	1.9/year	0.5/year
Serious Suicide Attempts (11 events/6 months)	22/year	20/year	40/year
Self-Harm Events (233 events/6 months)	466/year	340/year	1600/year

Self-Injurious Behavior

By Gender & Method: July-Dec, 2011



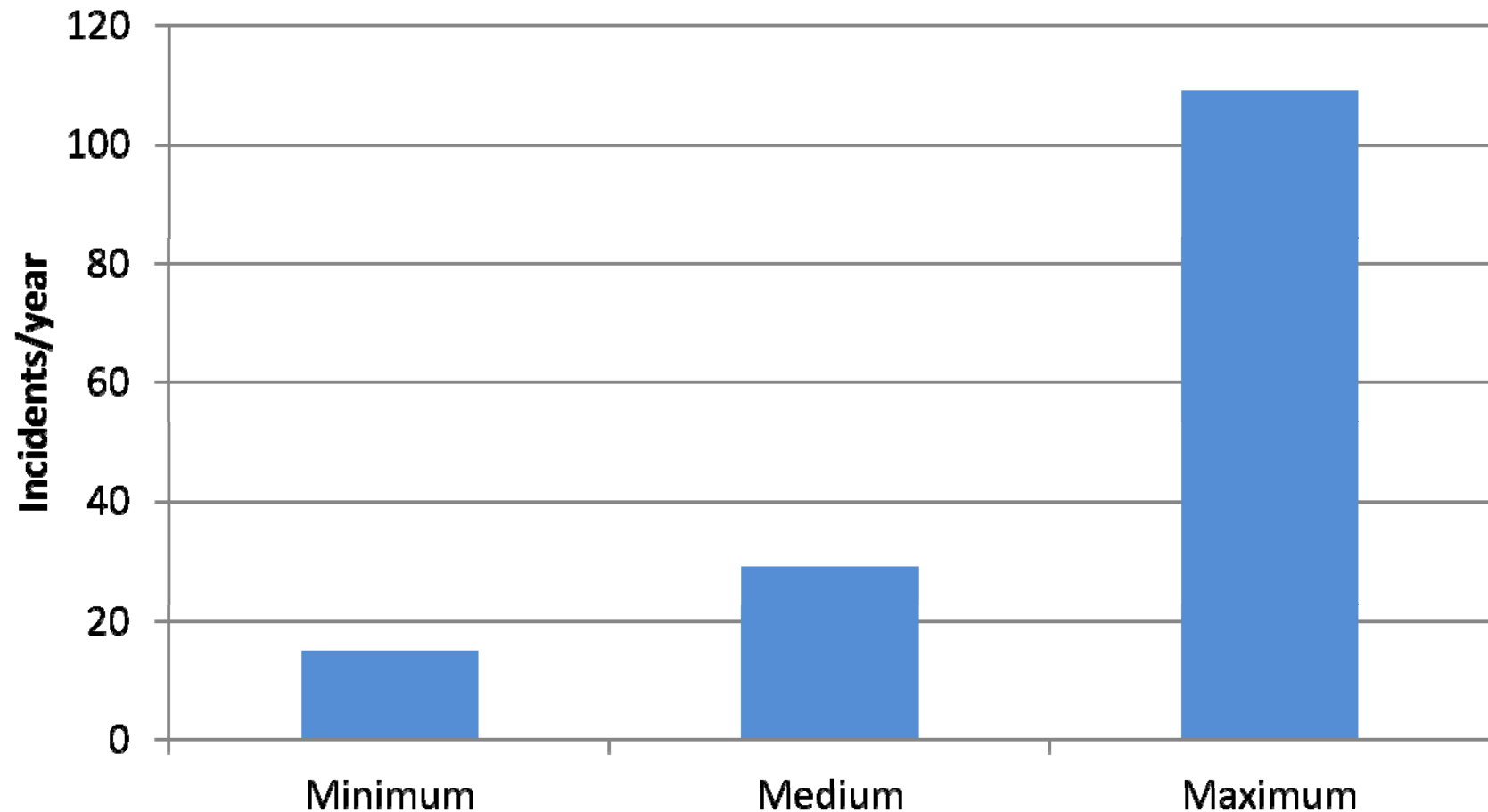
Self-Injurious Behavior: Causes

- Symptom of psychiatric illness
 - Serious mental illness
 - Personality disorder
- “Coping mechanism that temporarily relieves intense feelings such as anxiety, despair, stress, emotional numbness or a sense of failure or self-loathing”
- Feigned psychiatric illness
- Instrumental behavior
- Combinations of the above

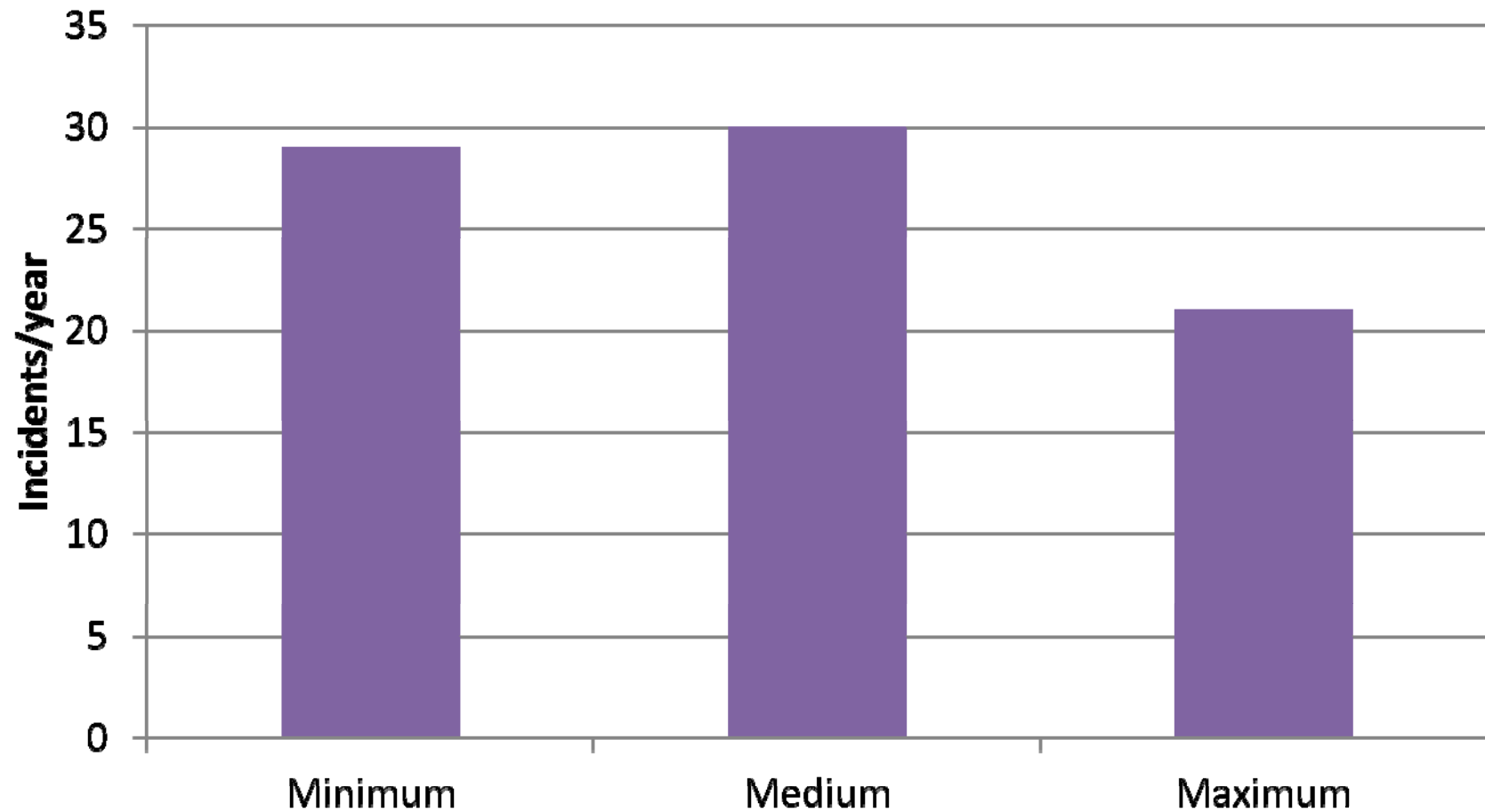
Self-Injury as Instrumental Behavior

- To change conditions of confinement or housing unit
 - Admission to infirmary or intermediate unit
 - Holiday from segregation (solitary confinement)
- To visit Cermak ER
 - “Go for a walk, stretch my legs”
 - Gang meetings in waiting room
- To leave jail compound
 - Change of scene
 - Escape attempt
- To seek drugs (benzodiazepines, opiates)
- To delay court appearance

Self-Harm Events by Security Class Men, July-Dec 2011 (N=153)

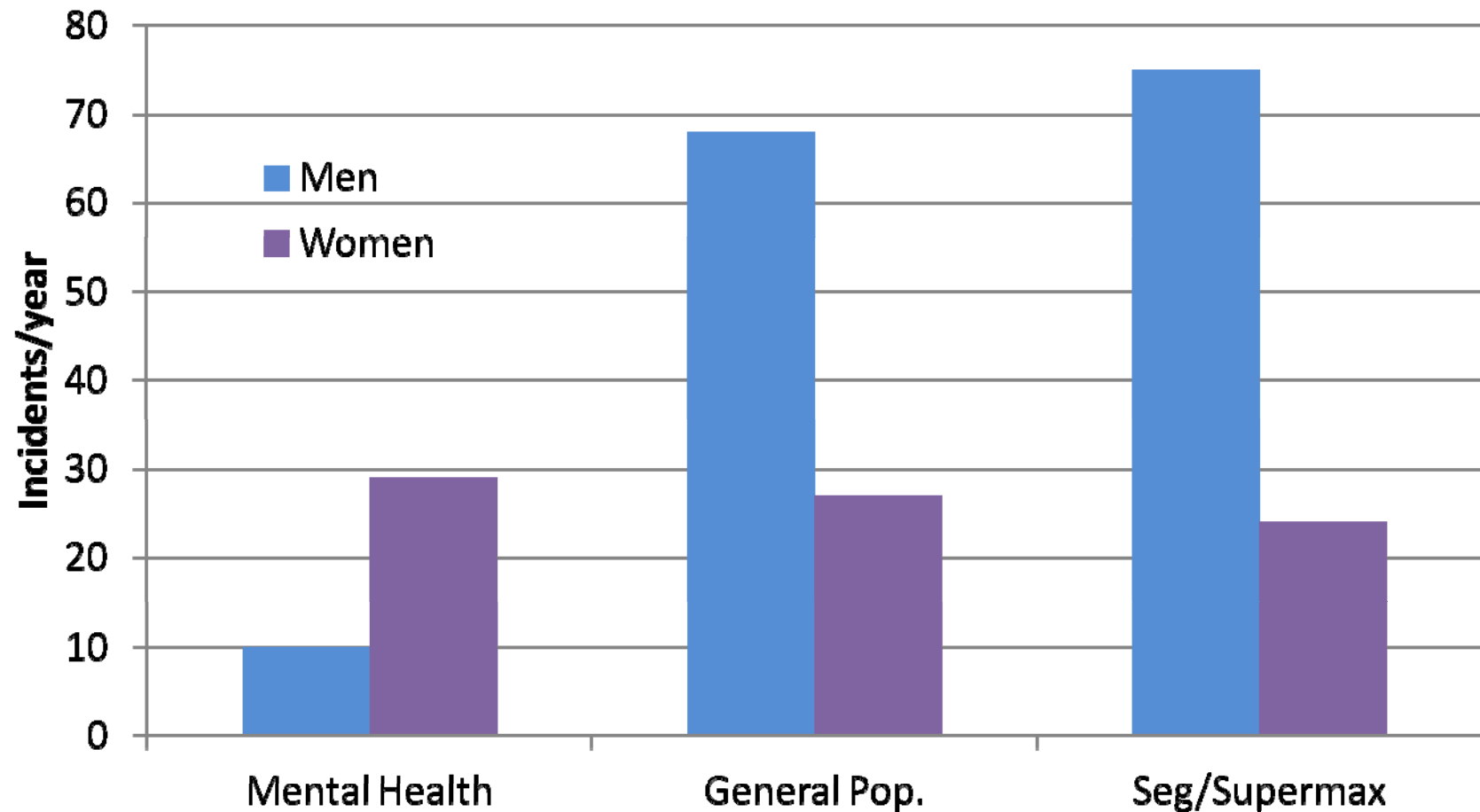


Self-Harm Events by Security Class Women, July-Dec 2011 (N=80)



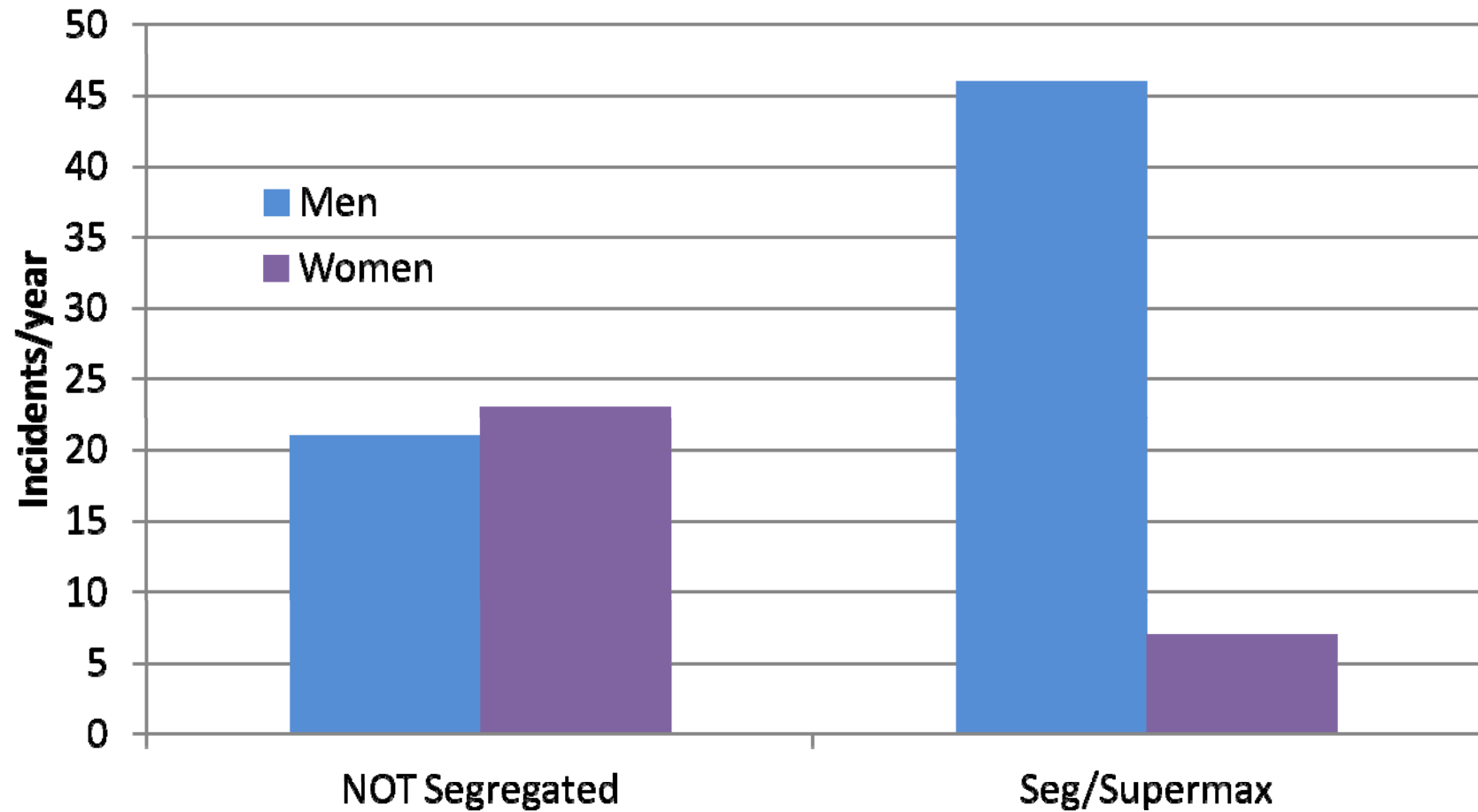
Self-Harm Events by Housing

July-Dec 2011 (N=153+80)



Recurrent Self-Harm

July-Dec 2011 (N=67+30)



Action Steps

- Engagement with disciplinary hearings
- ↑ MH presence in Segregation & Supermax
- ↓ Threshold to remove from Seg & Supermax
- Overhaul officer training curriculum
- Strengthen the Interagency Committee
- Confer with CCDOC & NIC on behavior management unit vs. special incarceration

Cook County Health and Hospitals System
Minutes of the Quality and Patient Safety Committee Meeting
February 21, 2012

ATTACHMENT #3

Quality and Patient Safety Committee Meeting at Stroger

**Pierre E. Wakim, D.O.
President of the Medical Staff at PHCC
Chairman of the Emergency Medicine Department
Summary Report**

Tuesday, February 21, 2012

Agenda

I ED Virtual Bed Status Update

II Dr. Quick/LWOT Update

III Report on Task Forces:

- EMS
- OP Surgery Capacity

Cook County Health and Hospitals System
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ATTACHMENT #4

John H. Stroger, Jr. Hospital of Cook County



Medical Staff Appointments/Reappointments and Non-Medical Staff Action Items Subject to Approval by the CCHHS Quality and Patient Safety Committee

INITIAL APPOINTMENT APPLICATIONS

Begum, Fahmeeda, MD Appointment Effective:	Medicine/ACHN February 21, 2012 thru February 20, 2014	Active Physician
Dixie, Dora, MD Appointment Effective:	Family Medicine February 21, 2012 thru February 20, 2014	Active Physician
Heywood, Patricia, MD Appointment Effective:	Obstetrics/Gynecology February 21, 2012 thru February 20, 2014	Active Physician
Pillai, Srikumar, MD Appointment Effective:	Surgery/Pediatrics February 21, 2012 thru February 20, 2014	Voluntary Physician
Rossi, Marvin A., MD Appointment Effective:	Medicine/Neurology February 21, 2012 thru February 20, 2014	Voluntary Physician

INITIAL PRIVILEGES FOR NON-MEDICAL STAFF

Canzona, John (Jack), PsyD Appointment Effective:	Psychiatry/Psychology February 21, 2012 thru February 20, 2014	Clinical Psychologist
Kirkpatrick, Jessica L., PA-C With Virkus, Walter Warren, MD Alternate Szatkowski, Jan, P., MD Appointment Effective:	Surgery February 21, 2012 thru February 20, 2014	Physician Assistant
Mora, Rosa Elena, PhD Appointment Effective:	Psychiatry/Psychology February 21, 2012 thru February 20, 2014	Clinical Psychologist

REAPPOINTMENT APPLICATIONS

Department of Anesthesiology

Jelev, Tanyu, MD Reappointment Effective:	Anesthesiology February 21, 2012 thru February 20, 2014	Active Physician
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Department of Correctional Health

Feldman, Elizabeth, MD Reappointment Effective:	Medicine/Surgery/Family Med. March 16, 2012 thru March 15, 2014	Active Physician
Liu, Jack Tsung Lee, DDS Reappointment Effective:	Medicine/Surgery/Dentistry March 18, 2012 thru March 17, 2014	Active Dentist
Townsend, Ronald, DDS Reappointment Effective:	Medicine/Surgery/Dentistry March 16, 2012 thru March 15, 2014	Active Dentist

Item VIII(A) - February 21, 2012

CCHHS Quality and Patient Safety Committee Meeting

APPROVED

**BY THE QUALITY AND PATIENT SAFETY COMMITTEE
ON FEBRUARY 21, 2012**

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John H. Stroger, Jr. Hospital of Cook County
Reappointment Applications (continued)

Department of Emergency Medicine

Cosby, Karen, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Active Physician
Kling, Mark, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Active Physician
Nasr, Isam, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Active Physician
Lee, Moses, MD Reappointment Effective:	Emergency Medicine March 15, 2012 thru March 14, 2014	Active Physician
Palivos, Lisa, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Active Physician
Schabowski, Shari, MD Reappointment Effective:	Emergency Medicine March 15, 2012 thru March 14, 2014	Active Physician
Schaider, Jeffrey, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Active Physician
Sherman, Scott, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Active Physician
Simon, Robert, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Voluntary Physician
Wahl, Michael, MD Reappointment Effective:	Emergency Medicine February 21, 2012 thru February 20, 2014	Voluntary Physician

Department of Medicine

DeMarais, Patricia L., MD Reappointment Effective:	Medicine/ID March 23, 2012 thru March 22, 2014	Active Physician
Fegan Davis, Claudia M., MD Reappointment Effective:	Medicine/ACHN March 22, 2012 thru March 21, 2014	Active Physician
Kowalski, John A., MD Reappointment Effective:	Medicine/ID March 22, 2012 thru March 21, 2014	Voluntary Physician
O'Brien, John M., MD Reappointment Effective:	Medicine/General Medicine March 22, 2012 thru March 21, 2014	Active Physician
Saleem, Mohammed A., MD Reappointment Effective:	Medicine/General Medicine March 17, 2012 thru March 16, 2014	Active Physician
Sefer, Vesna, MD, MPH Reappointment Effective:	Medicine/General Medicine March 22, 2012 thru March 21, 2014	Active Physician



John H. Stroger, Jr. Hospital of Cook County
Reappointment Applications (continued)

Department of OB/Gyne

Godfrey, Emily, MD	OB/Gyne	Voluntary Physician
Reappointment Effective:	March 16, 2012 thru March 15, 2014	

Department of Pathology

Beavis, Kathleen, MD	Microbiology	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Czapar, Carol, MD	Pathology	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Kovarik, Paula, MD	Hematology	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Jiang, Jinxing, MD	Anatomic Pathology	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Sekosan, Marin, MD	Anatomic Pathology	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Simples, Patricia, MD	Anatomic Pathology	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Utset, Manuel, MD	Pathology	Consulting Physician
Reappointment Effective:	March 15, 2012 thru March 14, 2014	

Valyi-Nagy, Tibor, MD	Pathology	Voluntary Physician
Reappointment Effective:	March 15, 2012 thru March 14, 2014	

Department of Pediatrics

Al-Abdulla, Raid, MD	Cardiology	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Wilks, Angela, MD	Neonatology	Honorary Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Department of Psychiatry

Ahmed, Fazal, MD	Child Adolescent	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

Department of Radiology

Agarwala, Rita, MD	Special Procedure	Active Physician
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

CCHHS
APPROVED

BY THE QUALITY AND PATIENT SAFETY COMMITTEE
ON FEBRUARY 21, 2012



John H. Stroger, Jr. Hospital of Cook County (continued)

Non-Medical Staff Renewal of Privileges

Calvin, Donna J., CNP With Fogelfeld, Leon, MD Reappointment Effective:	Medicine April 30, 2012 thru April 29, 2014	Nurse Practitioner
Davis, Gregory, PhD Reappointment Effective:	Psychology February 21, 2012 thru February 20, 2014	Clinical Psychologist
Skrivan, Paul A., PA-C With Williamson, Sunita B., MD Alternate Ali, Nagib M., MD Reappointment Effective:	Correctional Health Services February 21, 2012 thru February 20, 2014	Physician Assistant

Medical Staff Additional Clinical Privileges

Tamae Kakazu, Maximiliano, MD	General Medicine @ Stroger	To: Cermak Health Service
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CCHHS
APPROVED
BY THE QUALITY AND PATIENT SAFETY COMMITTEE
ON FEBRUARY 21, 2012

Provident Hospital of Cook County



**Medical Staff Appointment, Reappointments and Non-Medical Staff Action Items
Subject to Approval by the CCHHS Quality and Patient Safety Committee**


REAPPOINTMENT APPLICATIONS

Charles, Lesley, MD	Internal Medicine/Infectious Diseases	Active Physician
Reappointment Effective:	February 18, 2012 thru February 17, 2014	

Non-Medical Staff Renewal of Privileges:

Calvin, Donna J., CNP	Internal Medicine/Endocrinology	Nurse Practitioner
With Fogelfeld, Leon, MD		
Reappointment Effective:	February 21, 2012 thru February 20, 2014	

**CCHHS
APPROVED
BY THE QUALITY AND PATIENT SAFETY COMMITTEE
ON FEBRUARY 21, 2012**

A handwritten signature in black ink is written over the word "COMMITTEE" in the approval stamp.